

## LEAD

**Goal 1:** Align and enhance collaboration efforts of state and non-state agencies to strengthen statewide food security strategies.

Objective	Activities	Outputs	Leads	Notes
1.1 Identify and outline state and non-state agency roles in supporting the reduction of the “meal gap.”	1.1.1 Evaluate each agency’s role in decreasing the meal gap.	Summary Report	TBD	Technical Assistance available from Feeding America?  Meal gap: Estimated meal shortage, calculated by Feeding America.
	1.1.2 Determine each agency’s ability to measure meals provided (if applicable).			
	1.1.3 Determine the feasibility of establishing each agency’s missing meals coverage goals.			
	1.1.4 Develop a summary report of agency roles and measurement abilities and future opportunities for reducing the meal gap in Nevada.			
1.2 Conduct a statewide evaluation of local and state plans addressing food security and determinants of hunger.	1.2.1 Identify existing plans at state and local levels.	Report outlining collaboration recommendations	TBD	
	1.2.2 Crosswalk existing plans and develop a matrix demonstrating overlapping agendas.			
	1.2.3 Develop and disseminate a report of key recommendations for improving collaborations.			

1.3 Develop an implementation plan for coordinating an annual Nevada Food Security Summit.	1.3.1 Research summit planning process and establish a planning and implementation timeline.	Nevada Food Security Summit Implementation Plan	TBD	
	1.3.2 Identify estimated cost and potential funding sources.			
	1.3.3 Identify key collaborative partners, speakers, and target audience for attendance.			
	1.3.4 Finalize and present the implementation plan to the Governor's Council on Food Security (GCFS) for consideration and approval.			
1.4 Establish subcommittees targeting specific food security implementation goals as needed; as determined by the GCFS.	1.4.1 At each GCFS meeting, discuss efforts to implement the Food Security Plan, including progress, facilitators, and barriers.	Summary of annual subcommittee activities, progress, barriers, and outcomes	GCFS	
	1.4.2 If a subcommittee is needed, then the GCFS must establish: <ul style="list-style-type: none"> <li>• Subcommittee Goal</li> <li>• Membership</li> <li>• Outputs</li> <li>• Timeline</li> </ul>			
1.5 Evaluate how to increase efficiencies and collaboration among commodity food program agencies.	1.5.1 Identify and review state and non-state plans relating to commodity food programs.	Summary of recommendations to enhance collaboration	TBD	

	1.5.2 Develop a report outlining evaluation results, conclusions, and recommendations for collaboration.	among commodity food program agencies		
1.6 Align and coordinate food security promotion and messaging.	1.6.1 Identify and convene key partners for collaboration.	Food Security Promotional Messaging Plan	TBD	
	1.6.2 Identify key messages to align.			
	1.6.3 Develop a Food Security Promotional Messaging Plan outlining key partners, messaging, and an implementation plan/timeline.			
Goal 2: Identify and support state and local policies that increase food security in Nevada.				
Objective	Activities	Outputs	Leads	Notes
2.1 Identify, track, and support legislative policies related to food security.	2.1.1 Identify food security-related legislative policies to track.	Food security policy tracking spreadsheet	Policy Subcommittee	
	2.1.2 Provide policy updates at regular GCFS meetings leading up to, and during, legislative sessions.			
2.2 Support State policies encouraging use of mechanisms such as outreach, waivers, barrier reduction, and pilot programs related to increasing food security in Nevada.	2.2.1 Identify policies supporting mechanisms related to increasing food security in Nevada.	Menu of food security policies for the Council’s consideration	Policy Subcommittee, GCFS	
	2.2.2 Present menu of policies for GCFS consideration.	Summary of support strategies		

	2.2.3 Develop strategies to support GCFS priority policies.	for priority policies identified by the GCFS		
	2.2.4 Support policies at the discretion of the GCFS using the strategies developed.			
2.3 Support State and local policies encouraging the use of Nevada farm products in Nevada institutions, including schools, senior centers, and child care centers.	2.3.1 Identify policies supporting increased access to local foods for Nevada institutions.	Menu of policies supporting increased access to local foods for the Council's consideration  Summary of support strategies for priority policies identified by the GCFS	Policy Subcommittee, GCFS	
	2.3.2 Present menu of policies for GCFS consideration.			
	2.3.3 Develop strategies to support GCFS priority policies.			
	2.3.4 Support policies at the discretion of the GCFS using the strategies developed.			
2.4 Develop and implement an education campaign to promote the benefits of state and local nutrition programs to policymakers.	2.4.1 Identify estimated cost and potential funding sources for a comprehensive education campaign.	Scope of work  Media campaign  Campaign summary	TBD	
	2.4.2 Identify key partners for input and collaboration.			
	2.4.3 Establish the campaign's Scope of Work and key messages.			
	2.4.4 Implement the comprehensive education campaign statewide.			
	2.4.5 Evaluate the campaign's effectiveness.			

## FEED

**Goal 1:** Support strategies that increase participation in state/federal nutrition programs.

Objective	Activities	Outputs	Leads	Notes
1.1 Identify and support strategies to increase participation in the School Breakfast Program (SBP) and National School Lunch Program (NSLP) among the eligible population(s).	1.1.1 Request a presentation from the Nevada Department of Agriculture (NDA) on program goals, progress/successes, partners engaged, and barriers.	Presentation  Summary of support strategies to increase participation among the eligible population(s)	GCFS, NDA	
	1.1.2 Identify strategies to support increased participation among the eligible population(s).			
1.2 Identify and support strategies to increase participation in the Child and Adult Care Food Program (CACFP) and Summer Food Service Program (SFSP) among the eligible population(s).	1.2.1 Request a presentation from NDA on program goals, progress/successes, partners engaged, and barriers.	Presentation  Summary of support strategies to increase participation among the eligible population(s)	GCFS, NDA	
	1.2.2 Identify strategies to support increased participation among the eligible population(s).			
1.3 Identify and support strategies to increase rural capacity for administering CACFP and SFSP.	1.3.1 Request presentation from NDA focused on barriers to implementing CACFP and SFSP in Rural Nevada.	Presentation  Summary of support strategies to increase rural capacity	GCFS, NDA	
	1.3.2 Identify best practices to overcome rural capacity barriers for administering			

	CACFP and SFSP.			
	1.3.3 Identify strategies to support implementation of best practices identified.			
1.4 Identify and support strategies to increase participation across WIC and SNAP, focusing on recipients who may be eligible for both programs.	1.4.1 Request presentation on WIC/SNAP collaboration activities, progress, and barriers.	Presentation  Summary of support strategies	GCFS, WIC, SNAP	
	1.4.2 Identify strategies to support increased participation across WIC and SNAP, focusing on recipients who may be eligible for both programs.			
	1.4.3 Receive biannual updates on WIC/SNAP collaboration efforts.			
1.5 Support strategies to increase food banks' capacity for offering a variety of nutritious foods, including fresh produce, animal protein, and dairy products.	1.5.1 Request a presentation from food banks statewide on progress/successes and barriers to diversifying types of nutritious foods offered.	Presentation  Summary of support strategies for food banks	GCFS, Three Square Food Bank, Food Bank of Northern Nevada (FBNN)	
	1.5.2 Identify strategies to support food banks in offering a variety of nutritious foods.			

1.6 Support the implementation and enforcement of the Nevada School Wellness Policy (NSWP).	1.6.1 Request a presentation from NDA, the Chronic Disease Prevention and Health Promotion (CDPHP) Section, and the Nevada Department of Education (NDE) on progress/successes and barriers to implementing and enforcing the NSWP.	Presentation  Summary of NSWP implementation and enforcement support strategies	GCFS, NDA, CDPHP, NDE	
	1.6.2 Identify strategies to support NSWP implementation and enforcement.			
1.7 Support the development and implementation of a statewide food resource asset map.	1.7.1 Identify key partners to engage in collaboration.	Food resource asset map implementation and maintenance plan	TBD	
	1.7.2 Identify existing food resource asset maps.			
	1.7.3 Evaluate existing maps for accuracy and completeness based on the most recent information available.			
	1.7.4 Evaluate new information against existing maps to determine if developing an additional map(s) will be of value. If necessary, develop and distribute an updated map.			

	1.7.5 Assess the processes, cost, and potential funding sources for maintaining and updating the food resource asset map(s).			
1.8 Develop and implement a statewide media outreach campaign targeting low-income Nevadans to promote state and local food resources (e.g., federal nutrition programs, food bank programs, etc.).	1.8.1 Identify estimated cost and potential funding sources for a statewide media outreach campaign.	Scope of work	TBD	
	1.8.2 Identify key partners for input and collaboration.	Media campaign		
	1.8.3 Establish the campaign’s Scope of Work and key messages.	Campaign summary		
	1.8.4 Implement the statewide media outreach campaign.			
	1.8.5 Evaluate the effectiveness of the media outreach campaign.			
Goal 2: Support client-centered strategies that increase access to nutrition programs and resources that address determinants of hunger.				
Objective	Activities	Outputs	Leads	Notes
2.1 Support the development and implementation of a single, statewide client tracking database.	2.1.1 Request a presentation from the Division of Welfare and Supportive Services (DWSS) on the “No Wrong Door Initiative” and the Master Client Index.	Presentation	GCFS, DWSS	
	2.1.2 Identify community partners to participate in the “No Wrong Door” work group.	Meeting minutes  Summary of support strategies developed		



	2.1.3 Receive biannual updates from DWSS on “No Wrong Door” and the Master Client Index re: progress, successes, challenges, and any recommendations for how GCFS may assist.			
2.2 Support the use of a shared client database among community partners.	2.2.1 Identify existing client database systems and their capabilities; outline systems in use by each agency.	Shared client database tracking sheet	GCFS, DWSS	Increase funding?  Subcommittee suggested not naming the database...should we?
	2.2.2 Track use of databases quarterly.	Summary of support strategies for increasing use of a shared client database		
	2.2.3 Identify support strategies for increasing use of a shared client database among community partners.			
2.3 Support state agencies efforts to implement a ‘one-stop-shop’ system for assistance programs.	2.3.1 Request a presentation from the Office of Community Partnerships and Grants on the One-Stop-Shop Grant.			
	2.3.2 Identify support strategies for current a ‘one-stop-shop’ efforts.			

## GROW

**Goal 1:** Support initiatives to strengthen Nevada’s food system and increase access to local foods.

Objective	Activities	Outputs	Leads	Notes
1.1 Conduct an evaluation of Nevada’s food system to identify facilitators and barriers to the production and expansion of local foods, including the use of local foods within the food security network and Nevada institutions.	1.1.1 Identify key partners to contribute to/participate in the evaluation; develop key research question(s).	Nevada food system evaluation final and summary reports	TBD	
	1.1.2 Establish the evaluation methodology.			
	1.1.3 Identify funding to support the evaluation.			
	1.1.4 Conduct the evaluation of Nevada’s food system.			
	1.1.5 Develop a final and summary evaluation report including recommendations and next steps for strengthening Nevada’s food system.			
1.2 Enhance collaboration among state and non-state agencies supporting school gardens and farm-to-school initiatives.	1.2.1 Identify key partners to engage and all existing school garden/farm-to-school initiatives in place statewide.	Summary report outlining recommendations for enhancing collaboration	TBD	
	1.2.2 Facilitate data and resource sharing among partners.			
	1.2.3 Identify opportunities for collaboration.			

	1.2.4 Develop a summary report outlining data and collaboration recommendations.			
1.3 Develop and implement a statewide media outreach campaign targeting low-income Nevadans promoting Electronic Benefits Transfer (EBT) and farmers market coupons programs.	1.3.1 Identify estimated cost and potential funding sources for a statewide media outreach campaign.	Scope of work	TBD	
	1.3.2 Identify key partners for input and collaboration.	Media campaign		
	1.3.3 Establish the campaign's Scope of Work and key messages.	Campaign summary		
	1.3.4 Implement the statewide media outreach campaign.			
	1.3.5 Evaluate the effectiveness of the media outreach campaign.			

## DATA

**Goal 1:** Establish evaluation and reporting processes to enhance data collection to drive future strategies and track progress in improving food security in Nevada.

Objective	Activities	Outputs	Leads	Notes
1.1 Develop a reporting protocol for the GCFS Annual Report.	1.1.1 Identify data to be included in the Annual Report.	Nevada food security evaluation plan and reporting protocol	GCFS, OFS	
	1.1.2 Identify key partners/state agencies which can provide the necessary data.			

	1.1.3 Establish and adhere to a reporting timeline.			
1.2 Research and establish a methodology for conducting a statewide, comprehensive assessment of the food banks' service network areas, including an analysis of Nevada's food insecure population.	1.2.1 Research Feeding America's <i>Hunger in America Report</i> methodology and other systematic methods for conducting a comprehensive statewide assessment.	Hunger in Nevada Report	Three Square Food Bank, FBNN	
	1.2.2 Identify costs and potential funding sources.			
	1.2.3 Develop the assessment proposal for GCFS consideration; make sure to outline the key partners to be engaged and the methodology to be used.			
1.3 Develop a Nevada-specific report regarding Social Determinants of Health (SDOH) related to food security.	1.3.1 Identify and compile relevant and reliable data to include in the SDOH report.	Nevada SDOH and Food Security Report	TBD	
	1.3.2 Develop the Nevada SDOH report using the compiled data.			
	1.3.3 Disseminate the Nevada SDOH report to the GCFS and other policymakers for consideration.			
1.4 Support IT upgrades making it easier for state nutrition programs to streamline data collection processes.	1.4.1 Identify current IT systems being used and whether an upgrade or replacement is needed.	Nutrition programs IT table  Summary of	GCFS	This is a tentative objective pending information we are attempting to obtain from partners.

	1.4.2 Identify recommended systems/system upgrades for each program requiring an upgrade.	strategies to support IT upgrades		-how many programs? -different IT systems per program? -Federal program IT requirements?
	1.4.3 Identify costs and potential funding sources for recommended upgrade(s).			
	1.4.4 Support IT upgrades at the discretion of the GCFS.			

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